	Approved Budget	Contractual	Pressures	Efficiency	Invest to	Fees &	Service	New	Recommended	% Change
	2012/13	Inflation		Savings	Save	Charges	Reductions	Investment	Budget 2013/14	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
City Regeneration	1,195	0	262	(379)	2	(776)	(50)	0	254	(80%)
City Development	1,805	0	76	(33)	0	(140)	(50)	0	1,658	(8%)
Cultural Development		Ĭ		(00)	· ·	(1-10)	(14)	· ·	22	(42%)
Development			36	(14)		(120)	,		367	(27%)
Support Services	483			(14)		` '			469	(7%)
Information Services	(19)					(15)			(34)	79%
Spatial Development	840		40	(5)		(5)	(36)		834	7%
Corporate Property	(4,233)	0	186	(133)	2	(636)	0	0	(4,814)	17%
Commercial Property	(5,132)		71		2	(636)			(5,695)	11%
Office Accomadation	443		15						458	6%
Property Maintainence			100	(133)					287	(12%)
Support Services	136								136	(48%)
Housing	3,623	0	0	(213)	0	0	0	0	3,410	(4%)
Community Housing Strategy	606								606	0%
Housing Needs	3,017			(213)					2,804	(5%)
$\omega$										
Organisational Development & Corporate	3,469	88	674	(323)	(67)	66	(86)	0	3,821	17%
Services										
Finance	237	0	0	(125)	0	0	(60)	0	52	(81%)
Accountancy	63			` '			` '		63	(21%)
Internal Audit							(60)		(60)	#DIV/0!
Concessionary Fares									7	0%
Corporate Finance				(125)					(60)	(154%)
Investigations	175								175	25%
Revenues	(73)								(73)	4%
Business Improvement & Technology		88	10	(51)	0	0	0	0	860	22%
Strategic Procurement				(46)					19	(67%)
Transformation	384								384	0%
Performance	(1)								(1)	#DIV/0!
Business Improvement	17	0.0	10	(5)					17	467%
Technology	348	88	10	(5)					441	68%
Customer Services	2,339	0	368	(30)	(73)	(13)	0	0	2,591	11%
Customer First Programme	70		(40)		20				50	(29%)
Customer Contact	(1)		185	(30)	(35)	(10)			119	982%
Revenues Housing Benefit	822 1,448		223		(58)	(13)			809 1,613	( <mark>2%)</mark> 12%
Replacement Academy Server			223		(56)				1,613	#DIV/0!
Replacement Academy Server	0								o o	#DIVIO:
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	Approved Budget 2012/13	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Recommended Budget 2013/14	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Human Resources & Facilitie	s (73)	0	186	(72)	20	84	(26)	0	119	(156%)
Human Resource	s 25		125	(6)			(26)		118	(4033%)
Health & Safet	y 0		37						37	#DIV/0!
Learning & Developmer	\$								(33)	(40%)
Payro				(2)	-				2	#DIV/0!
Facilities Managemen	(69)		24	(64)	20	84			(5)	(97%)
Law & Governanc	e 153	0	110	(45)	(14)	(5)	o	٥	199	24%
Committee			10	(10)	(1.1)	(-)		1	(31)	3000%
Election Service			21	` '					208	11%
Legal Service	s 36			(30)	(14)	(5)			(13)	(58%)
Member Service			79	(5)					77	3750%
Scrutin									(5)	#DIV/0!
Executive Support	t (37)								(37)	(1333%)
Community Services	15,264	178	379	(592)	(62)	(940)	(54)	(1)	14,172	(8%)
Environmental Developmen	t 3,283	0	0	(115)	(73)	(7)	(54)	3	3,037	(8%)
Environmental Contro		J	· ·	(1.0)	(1.5)	(.,	(0-1)	ไ	759	(1%)
Environmental Sustainabilit									610	(5%)
Health Developmer	742				(73)			3	672	(10%)
Licencing and Developmen	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \						(54)		(56)	124%
Licencing and Developmer General Managemer				(115)					89	(58%)
Community Safety Strategy & Operation						(7)			948	(1%)
External Fudning Community Safet	y 15								15	0%
Direct Service	s 3,645	166	371	(300)	11	(899)	o	o	2,994	(19%)
Building Planned Operation				` '		(177)			(2,678)	138%
Building - Responsive Operation	s 3								3	(101%)
Off Street Parking			42			(270)		(15)	(3,366)	9%
Waste & Recycling Domesti			12	(20)	11	(34)		27	3,165	(3%)
Waste & Recycling Commercia			4.77	(40)		(115)			(1,330)	30%
Engineerin Street Scene			177 80	(90)		(112)			(127)	(23%) 1%
Motor Transpor		166	60	(80)		(70) (59)		(12)	4,181 (70)	(81%)
Garage	· · · · · · · · · · · · · · · · · · ·	100				(59)		(12)	(58)	(2%)
Caretaking & Miscellaneou									(207)	0%
Local Overhead			60	(160)		(62)			2,195	(9%)
Direct Building Services Store				` ′		` '			1,286	570%
I diama 9 Daul	5.040	40	•	(422)	_	(2.4)		(2.4)	E 007	(40/)
Leisure & Park Leisure Managemer		<b>12</b> 12	<b>8</b>	<b>(133)</b> (118)	0	(34)	0	(34)	<b>5,067</b> 2,032	<b>(4%)</b> (2%)
Oxford Sports Partnershi		12	0	(110)					2,032	(3%)
Sports Developmen						(1)			189	25%
Allotment						(.,			27	80%
Burial Service									75	0%
Countrysid	e 155								155	1%
Park	s 2,165			(15)		(33)		(34)	2,083	(8%)

	Approved Budget 2012/13	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Recommended Budget 2013/14	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Parks Management & Administration	411								411	(4%)

	Approved Budget 2012/13	Contractual Inflation	Pressures	Efficiency Savings	Invest to Save	Fees & Charges	Service Reductions	New Investment	Recommended Budget 2013/14	% Change
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Community Development Team Area Committees Communities & Neighbourhoods Community Grants & Commissioning Community Safety Strategy & Operations Elderly Services External Fudning Community Safety	131 1,083 1,511 107 (2)	0	0	(44) (44) 0	0	0	0	<b>30</b> 30	3,074 131 1,039 1,541 107 (2) 258	(2%) (27%) (7%) 6% (20%) 0% (2%)
Chief Executive	842	0	(32)	0	(30)	(42)	(19)	60	779	(7%)
Policy, Culture and Comms Communications	(5)	0	(32)	0	<b>(30)</b> (30)	(42) (4)	(19)	60	779 (39)	(7%) #DIV/0!
Culture Policy & Partnerships			(52) 20			(18) (20)	(19)	60	369 449	( <mark>55%)</mark> 1448%
Total Portfolio Budget	20,770	266	1,283	(1,294)	(157)	(1,692)	(209)	59	19,026	(8%)